

Attachment A
Letter of Authorization
April 27, 2023

To Whom It May Concern:

Letter of Authorization for Tracer

This letter confirms that Thermo Fisher Scientific Inc. and its subsidiaries (collectively referred to as “Thermo Fisher”) have granted Focus IP, Inc., d/b/a Tracer (hereinafter “Tracer”), and its officers, employees, and other representatives, the authority to represent Thermo Fisher’s interests with your organization, in protection of Thermo Fisher’s intellectual property assets, including Thermo Fisher’s trademarks, copyrights, domain names, internet platforms, and other intellectual property.

This authority granted by Thermo Fisher to Tracer includes: (1) the power to make representations about the status of Thermo Fisher’s intellectual property; (2) to act on behalf of Thermo Fisher in order to submit notices of intellectual property infringement, abusive conduct, or other malfeasance, nonfeasance, or misfeasance with respect to Thermo Fisher’s intellectual property, including but not limited to its trademarks, copyrights, domain names, and internet platforms; and (3) to otherwise enforce Thermo Fisher’s aforesaid rights in such intellectual property, whether through negotiations or administrative process.

The powers granted to Tracer through this Letter of Authorization are revocable at will and, unless earlier revoked, expire on December 31, 2023.

Signed by:



Kenya Williams

Trademark Enforcement Counsel